



**Health Services**  
LOS ANGELES COUNTY

June 12, 2007

**Los Angeles County  
Board of Supervisors**

**Gloria Molina**  
First District

**Yvonne B. Burke**  
Second District

**Zev Yaroslavsky**  
Third District

**Don Knabe**  
Fourth District

**Michael D. Antonovich**  
Fifth District

The Honorable Board of Supervisors  
County of Los Angeles  
383 Kenneth Hahn Hall of Administration  
500 West Temple Street  
Los Angeles, California 90012

Dear Supervisors:

**APPROVAL TO ACCEPT SIX GRANT AWARDS AND A  
FORTHCOMING GRANT AWARD FROM L.A. CARE  
HEALTH PLAN FOR VARIOUS COUNTY PROJECTS**  
(All Districts) (3 Votes)

IT IS RECOMMENDED THAT YOUR BOARD:

1. Approve and instruct the Director of Health Services, or his designee, to accept and sign the attached Grant Agreement Award, substantially similar to Exhibit I, from L.A. Care Health Plan (L.A. Care) which provides five grant awards to support the following County projects: Endoscopy Patient Access Improvement Program (\$499,161); Optometry Patient Access Enhancement Project (\$199,729); Harbor-UCLA Ambulatory Care Clinic Redesign Project (\$850,000), each effective January 1, 2007 through December 31, 2007; Interpreter Call Center Pilot Program at Rancho Los Amigos National Rehabilitation Center (NRC) in Year 1 and other DHS hospital networks in Year 2 (\$1,000,000), effective January 1, 2007 through December 31, 2008; and Open Satellite Nursing Campus of the LAC+USC Nursing Program at Olive View-UCLA Medical Center (\$3,000,000), effective January 1, 2007 through December 31, 2009, for a total grant agreement award of \$5,548,890, at no net County cost.
2. Approve and instruct the Director of Health Services, or his designee, to accept the attached Grant Agreement Award, substantially similar to Exhibit II, from L.A. Care to support the LAC+USC Program Management Office/Continuous Performance Improvement in the Inpatient and Outpatient Services, effective January 1, 2007 through December 31, 2008, in the amount of \$500,000, at no net County cost.
3. Authorize the Director of Health Services, or his designee, to deposit the grant receipts into an interest bearing trust account and transfer funds from the trust account when needed to support program expenditures.
4. Delegate authority to the Director of Health Services, or his designee, to accept and sign amendments, in an amount not to exceed 25% over the base award of each individual grant award and respective term to support the various County projects, subject to review and approval by County Counsel, the Chief Administrative Office, and notification of Board offices.

**Bruce A. Chernof, MD**  
Director and Chief Medical Officer

**John R. Cochran III**  
Chief Deputy Director

**Robert G. Splawn, MD**  
Senior Medical Director

313 N. Figueroa Street, Suite 912  
Los Angeles, CA 90012

Tel: (213) 240-8101  
Fax: (213) 481-0503

*To improve health  
through leadership,  
service and education.*



[www.ladhs.org](http://www.ladhs.org)

5. Delegate authority to the Director of Health Services, or his designee, to enter into and sign two Agreements with Health Research Association (HRA) for the Optometry Patient Access Enhancement Project (not to exceed \$63,000), for the period effective January 1, 2007 through December 31, 2007; and the LAC+USC Program Management Office/Continuous Performance Improvement in the Inpatient and Outpatient Services (\$500,000), for the period effective January 1, 2007 through December 31, 2008, 100% offset with L.A. Care funds, subject to review and approval by the Chief Administrative Office, County Counsel, and notification of Board offices.
6. Delegate authority to the Director of Health Services, or his designee, to enter into and sign an Agreement with Public Health Foundation Enterprises (PHFE) for the Interpreter Call Center Pilot Program at Rancho Los Amigos NRC for the period effective January 1, 2007 through December 31, 2008, not to exceed \$750,000, 100% offset with L.A. Care funds, upon review and approval by the Chief Administrative Office, County Counsel, and notification of Board offices.
7. Delegate authority to the Director of Health Services, or his designee to enter into and sign an Agreement with Health Care Interpreter network for the Interpreter Call Center for the period of July 1, 2007 through December 31, 2008 in the approximate amount not to exceed \$120,000, 100% offset with L.A. Care funds, for the membership connection fee.
8. Delegate authority to the Director of Health Services, or his designee to accept a forthcoming award from L.A. Care to increase access to care at Rancho Los Amigos National Rehabilitation Center in the amount of \$562,968 effective date of Board approval for a 12 month period, upon review and approval by the Chief Administrative Office, County Counsel, and notification of Board offices.
9. Delegate authority to the Director of Health Services, or his designee to enter into and sign an Agreement with Rancho Los Amigos Foundation for contracting and marketing services to assess and develop the infrastructure to accept privately insured and Medicare patients at Rancho Los Amigos National Rehabilitation Center in the amount of \$562,968, 100% offset with L.A. Care funds, effective date of Board approval for a 12-month period, upon review and approval by the Chief Administrative Office, County Counsel, and notification of Board offices.
10. Authorize the Department of Health Services to fill ten new Full Time Equivalent (FTEs), one Senior Nursing Instructor, School of Nursing; five Nursing Instructors, School of Nursing; one Librarian I; one Library Assistant; one Senior Typist Clerk; and one Intermediate Typist Clerk in excess of that which is provided for in the Department's staffing ordinance pursuant to Section 6.06.020 of the County Code, pending allocation by the Chief Administrative Office's Classification and Compensation Division. (Attachment B)

PURPOSE/JUSTIFICATION OF THE RECOMMENDED ACTIONS:

Board approval of the recommended actions will authorize the acceptance of six grant awards from L.A. Care to support six individual projects in various County facilities and assist in the Department of Health Services' (DHS or Department) continuing effort to improve access to care and efficiency in Los Angeles County.

FISCAL IMPACT/FINANCING:

The grant amounts for each program are as follows:

LAC+USC Program Management Office/Continuous Performance Improvement in the Inpatient and Outpatient Services	\$ 500,000
LAC+USC Endoscopy Patient Access Improvement Program	499,161
LAC+USC Optometry Patient Access Enhancement Project	199,729
Harbor-UCLA Ambulatory Care Clinic Redesign Project	850,000
Rancho Los Amigos NRC Interpreter Call Center Pilot Program	1,000,000
Open Satellite Nursing Campus of the LAC+USC Nursing Program at Olive View-UCLA Medical Center	3,000,000
Rancho Los Amigos NRC Contracting & Marketing	<u>562,968</u>
Total	\$6,611,858

The grant funds for will be deposited into an interest bearing trust account until they are needed to support program expenditures. This action does not affect net County cost.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS:

For a number of years, the Board has authorized the acceptance of grant funds for the provision of various County programs/projects in Los Angeles County.

On March 2, 2007, the Department received a Grant Agreement award from L.A. Care in the amount of \$500,000 to support the LAC+USC Program Management Office/Continuous Performance Improvement in the Inpatient and Outpatient Services for Calendar Year (CY) 2007 and CY 2008. Funding will provide immediate assistance with transition planning and help DHS plan for continuation of inpatient and outpatient services in the new smaller facility.

On March 6, 2007, the Department received a Grant Agreement award from L.A. Care in the amount of \$5,548,890 for five individual grants to support five County projects/programs for project periods beginning CY 2007 through CY 2009. The purpose for each Grant award is as follows:

LAC+USC Endoscopy Patient Access Improvement Program

Provides funds for capital construction and to purchase medical equipment. Funding will increase endoscopic capacity with the renovation and construction of new endoscopy suites, installation and utilization of state-of-the-art networked endoscopy equipment, and provide a team of trained medical professionals from LAC+USC Healthcare Network and USC School of Medicine to operate the suites.

LAC+USC Optometry Patient Access Enhancement Project

Provides funds for an optometry professor, medical supplies, and medical equipment. This grant will increase capacity by assigning two existing ambulatory suites for optometry, fund installation of new state-of-the-art optometry equipment, and through a partnership with the Southern California College of Optometry, provide a team of an optometry professor and two to three students to see patients.

Harbor-UCLA Ambulatory Care Clinic Redesign Project

Provides funds to hire consultants to identify critical fixes, and variables contributing to inefficiencies in each clinic's operation and eliminate these inefficiencies. This task will be accomplished through in-depth analysis of clinic process flows and streamlining/strengthening data collection mechanisms in the Emergency Department and Speciality Clinics. The redesign includes relocation of some clinics to comprehensive health centers.

Interpreter Call Center Pilot Program at Rancho Los Amigos NRC

Provides funds in the first year of the grant to hire four trained health care interpreters; a consultant; perform an evaluation/survey; and to purchase telephone and video conferencing equipment and software. Funding will accomplish the following: develop and implement a new technological interpreter system that leverages the utilization of in-house interpreters as well as accessing interpreters through the Health Care Interpreter Network; increase awareness and usage of qualified health care interpreters by

DHS health care workforce as a result of the implementation of new interpreter system; and increase access to interpreter services. The second year of the grant will provide funding to maintain the four health care interpreters plus add one additional interpreter to duplicate this program at other DHS hospital networks if the Rancho pilot is successful.

Open Satellite Nursing Campus of the LAC+USC Nursing Program at Olive View- UCLA Medical Center

Provides funds to hire staff to develop and manage the program, develop the curriculum, purchase necessary books and supplies, and for the recruitment of students. The three year program will serve as an important recruitment resource to introduce and bring new nursing personnel into the County system, which will support efforts to meet patient care needs, address attrition associated with the aging of the existing nursing staffing, and comply with state-mandated nurse staff ratios.

Increasing Access to Care at Rancho Los Amigos

Acceptance of a forthcoming award for the Rancho Los Amigos National Rehabilitation Center will provide funding for a project to estimate the demand for private sector care at Rancho and to assess and develop the infrastructure to accept privately insured and Medicare patients. Infrastructure development will include a strategic plan, a market study, negotiation of contracts with target organizations, and development and provision of competencies in contracting with health plans and other organizations that pay for, or direct the provision of, health care services.

The Department plans to enter into contractual agreements with HRA for the Optometry Patient Access Enhancement Project, LAC+USC Program Management Office/Continuous Performance Improvement in the Inpatient and Outpatient Services, with PHFE for the Rancho Interpreter Call Center Pilot Project and with Rancho Los Amigos Foundation for the contracting and marketing consultants services at Rancho Los Amigos National Rehabilitation Center. We will return to the Board to establish a Capital Project for the Endoscopy Patient Access Improvement Program once final negotiations have been completed.

County Counsel has approved Exhibits I and II as to form.

Attachments A and B provide additional information. Attachments C through H are Grant Management Statements, which the Board instructed all County Departments to include in Board letters for grant awards exceeding \$100,000.

CONTRACTING PROCESS:

It is not appropriate to advertise grant awards on the Los Angeles County Online Web Site as a contract/business opportunity.

HRA and PHFE were chosen as sub-grantees for their long standing track record of fiscal and programmatic responsibility for the under served population in Los Angeles County. Each grant has a limited time period and on that basis the contract is temporary in nature and outside the scope of Proposition A. It was determined that based on past experience, work history and relationships that HRA and PHFE have with the County, that subcontracting out for these services would be the most cost effective and efficient methods to implement these projects. These two agencies have demonstrated in the past on other short term, time limited projects, their ability to meet grant and contractual requirements for the County. In addition, they have experience in managing projects in an efficient and timely manner.

Rancho Los Amigos Foundation was chosen as a sub-grantee because of its unique knowledge of Rancho Los Amigos NRC's operations, patient population, administrative structure and community needs. Rancho Los Amigos Foundation has an extensive history of working with Rancho Los Amigos NRC as well as expertise in administering Rancho Los Amigo NRC's grants.

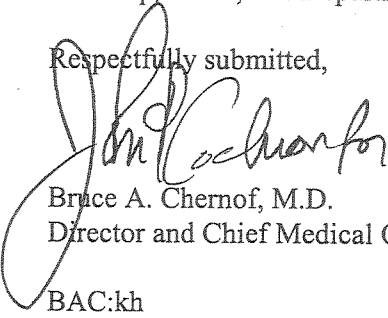
DHS will adhere to existing County policies and procedures for the purchase of equipment and renovation of County facilities as necessary to implement the terms of the grants for the LAC+USC Endoscopy Patient Access Improvement Program and Optometry Patient Access Enhancement Project and the Rancho Los Amigos NRC Interpreter Call Center Pilot Program.

IMPACT ON CURRENT SERVICES (OR PROJECTS):

Approval of the recommended actions will assist the DHS in continuing its efforts to improve access to care and efficiency in Los Angeles County.

When approved, this Department requires three signed copies of the Board's action.

Respectfully submitted,



Bruce A. Chernof, M.D.  
Director and Chief Medical Officer

BAC:kh  
BLETCD3070.kh.wpd

Attachments (6)

c: Chief Administrative Officer  
County Counsel  
Executive Officer, Board of Supervisors

SUMMARY OF GRANT AGREEMENT AWARDS

1. TYPE OF SERVICES:

Six individual County projects to support the Department's efforts for patient access and improvement.

2. AGENCY ADDRESS, CONTACT PERSONS:

Howard A. Kahn, Chief Executive Officer  
The Local Initiative Health Authority of Los Angeles County  
dba L.A. Care Health Plan ("L.A. Care")  
555 West 5<sup>th</sup> Street., 29<sup>th</sup> Floor  
Los Angeles, California 90013

Attention: Jennifer Finnie, Executive Associate to Chief Medical Officer

Telephone: 213.694.1250, Ext. 4310 Facsimile: 213.623.8901

e-mail address: [jfinnie@LACare.org](mailto:jfinnie@LACare.org)

3. TERMS OF GRANT AWARDS/PROJECTS:

<u>Grant Award</u>	<u>Project Term</u>
LAC+USC Endoscopy Patient Access Improvement Program	1/1/07 through 12/31/07
LAC+USC Optometry Patient Access Enhancement Project	1/1/07 through 12/31/07
Harbor-UCLA Ambulatory Care Clinic Redesign Project	1/1/07 through 12/31/07
Interpreter Call Center Pilot Program at Rancho Los Amigos National Rehabilitation Center	1/1/07 through 12/31/08
Open Satellite Nursing Campus of the LAC+USC Nursing Program at Olive View-UCLA Medical Center	1/1/07 through 12/31/09
LAC+USC Program Management Office/Continuous Performance Improvement in the Inpatient and Outpatient Services	1/1/07 through 12/31/08
Rancho Los Amigos NRC Contracting & Marketing	12 month Period

4. FINANCIAL INFORMATION:

The grant amounts for each program are as follows:

LAC+USC Program Management Office/ Continuous Performance Improvement in the Inpatient and Outpatient Services	\$ 500,000
LAC+USC Endoscopy Patient Access Improvement Program	499,161
LAC+USC Optometry Patient Access Enhancement Project	199,729
Harbor-UCLA Ambulatory Care Clinic Redesign Project	850,000
Rancho Los Amigos NRC Interpreter Call Center Pilot Program	1,000,000
Open Satellite Nursing Campus of the LAC+USC Nursing Program at Olive View-UCLA Medical Center	3,000,000
Rancho Los Amigos NRC Contracting & Marketing	562,968
Total	\$6,611,858

The grant funds will be deposited into an interest bearing trust account until they are needed to support program expenditures. This action does not affect net County cost.

5. PRIMARY GEOGRAPHIC AREAS TO BE SERVED:

Countywide

6. DESIGNATED ACCOUNTABLE FOR PROJECT MONITORING:

John R. Cochran III, Chief Deputy Director, DHS

7. APPROVALS:

DHS: John R. Cochran III, Chief Deputy Director

Contracts and Grants Division: Cara O'Neill, Chief

County Counsel (approval as to form): Ed Morrissey, Senior Deputy County Counsel

**OPEN SATELLITE NURSING CAMPUS OF THE LAC+USC  
NURSING PROGRAM AT OLIVE VIEW-UCLA MEDICAL CENTER**

**POSITION ALLOCATION REQUEST**

Personnel Detail

FULL-TIME EQUIVALENT (FTE)

<u>Position Requested:</u>	<u>Number of Position(s):</u>	<u>Percent of Time:</u>
Senior Nursing Instructor, School of Nursing	1	100%
Nursing Instructor, School of Nursing	5	100%
Librarian I	1	100%
Library Assistant	1	100%
Senior Typist Clerk	1	100%
Intermediate Typist Clerk	1	100%
Total Number of Positions	10	100%

PART-TIME POSITIONS

None



**Los Angeles County Chief Administrative Office  
Grant Management Statement for Grants Exceeding \$100,000**

Department: Health Services

Grant Project Title and Description - LAC+USC Endoscopy Patient Access Improvement Program:

Provide funds for capital construction and to purchase medical equipment.

Funding Agency	Program (Fed. Grant #/State Bill or Code #)	Grant Acceptance Deadline
L.A. Care Health	Community Health Investment Fund Agreement	ASAP

Total Amount of Grant	\$499,161	County Match Requirements	
Grant Period: 1 year	Begin January 1, 2007	End Date:	December 31, 2007
Number of Personnel Hired -Grant	1	Full	Part Time X

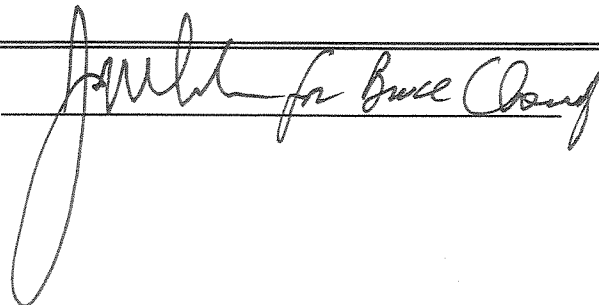
**Obligations Imposed on the County When the Grant Expires**

Will all personnel hired for this program be informed this is a grant funded program?	Yes	X	No	__
Will all personnel hired for this program be placed on temporary ("N") items?	Yes	X	No	__
Is the County obligated to continue this program after the grant expires	Yes	__	No	X
If the County is not obligated to continue this program after the grant expires, the Department will:				
a). Absorb the program cost without reducing other services	Yes	__	No	X
b). Identify other revenue sources	Yes	X	No	__
Describe				
c). Eliminate or reduce, as appropriate, positions/program costs funded by this grant.	Yes	X	No	__

Impact of additional personnel on existing space: None

Other requirements not mentioned above: None

Department Head Signature



Date 6/1/07

**Los Angeles County Chief Administrative Office  
Grant Management Statement for Grants Exceeding \$100,000**

Department: Health Services -

Grant Project Title and Description - LAC+USC Optometry Patient Access Enhancement Project

Provide funds for an optometry professor, medical supplies, and medical equipment.

Funding Agency	Program (Fed. Grant #/State Bill or Code #)	Grant Acceptance Deadline
L.A. Care Health	Community Health Investment Fund Agreement	ASAP

Total Amount of Grant	\$199,729	County Match Requirements	N/A
Grant Period: 1 year	Begin January 1, 2007	End Date:	December 31, 2007
Number of Personnel Hired -Grant	10	Full	10 Part Time

**Obligations Imposed on the County When the Grant Expires**

Will all personnel hired for this program be informed this is a grant funded program? Yes X No       

Will all personnel hired for this program be placed on temporary ("N") items? X No       

Is the County obligated to continue this program after the grant expires Yes        No X

If the County is not obligated to continue this program after the grant expires, the Department will:

a). Absorb the program cost without reducing other services Yes        No X

b). Identify other revenue sources Yes X No       

Describe

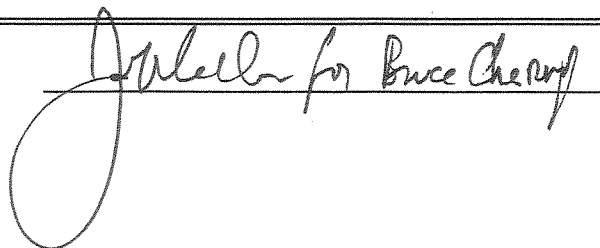
c). Eliminate or reduce, as appropriate, positions/program costs funded by this grant. Yes X No       

Impact of additional personnel on existing space: None -

Other requirements not mentioned above:

None

Department Head Signature



Date 6/1/07

**Los Angeles County Chief Administrative Office  
Grant Management Statement for Grants Exceeding \$100,000**

Department: Health Services -

Grant Project Title and Description - Harbor-UCLA Ambulatory Care Clinic Redesign Project

Provide funds to hire consultants to identify critical fixes, and variables contributing to inefficiencies in each clinic's operation and eliminate those inefficiencies.

Funding Agency	Program (Fed. Grant #/State Bill or Code #)	Grant Acceptance Deadline
L.A. Care Health	Community Health Investment Fund Agreement	ASAP

Total Amount of Grant	\$850,000	County Match Requirements	N/A
Grant Period: 1 year	Begin January 1, 2007	End Date:	December 31, 2007
Number of Personnel Hired -Grant	0	Full 0	Part Time 0

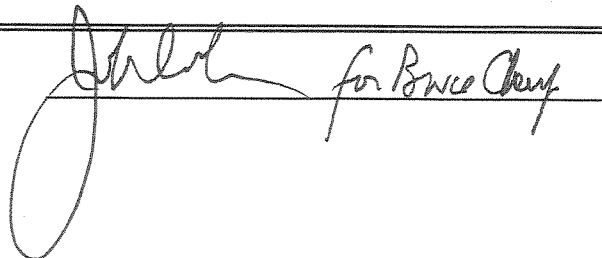
**Obligations Imposed on the County When the Grant Expires**

Will all personnel hired for this program be informed this is a grant funded program? N/A.	Yes	No	
Will all personnel hired for this program be placed on temporary ("N") items? N/A		No	
Is the County obligated to continue this program after the grant expires	Yes	No	X
If the County is not obligated to continue this program after the grant expires, the Department will:			
a). Absorb the program cost without reducing other services	Yes	No	X
b). Identify other revenue sources	Yes	No	
Describe			
c). Eliminate or reduce, as appropriate, positions/program costs funded by this grant.	Yes	No	

Impact of additional personnel on existing space: None -

Other requirements not mentioned above:  
None

Department Head Signature

 for Bruce Chaff

Date 6/1/07

**Los Angeles County Chief Administrative Office  
Grant Management Statement for Grants Exceeding \$100,000**

Department: Health Services -

Grant Project Title and Description - Interpreter Call Center Pilot Program At Rancho Los Amigos NRC

Provide funds to hire a trained health care interpreter; hire a consultant; perform an evaluation/survey; and to purchase telephone and video conferencing equipment and software.

Funding Agency	Program (Fed. Grant #/State Bill or Code #)	Grant Acceptance Deadline
L.A. Care Health	Community Health Investment Fund Agreement	ASAP

Total Amount of Grant	\$1,000,000	County Match Requirements	N/A
Grant Period: 2 years	Begin January 1, 2007	End Date:	December 31, 2008
Number of Personnel Hired -Grant	4	Full 4	Part Time

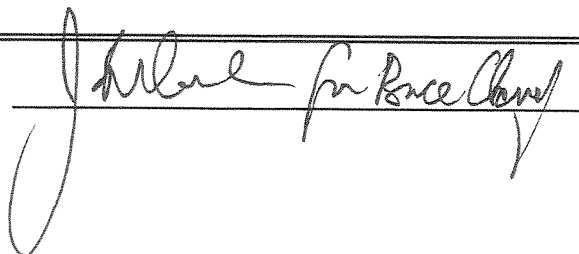
**Obligations Imposed on the County When the Grant Expires**

Will all personnel hired for this program be informed this is a grant funded program?	Yes	X	No
Will all personnel hired for this program be placed on temporary ("N") items?		X	No
Is the County obligated to continue this program after the grant expires	Yes		No X
If the County is not obligated to continue this program after the grant expires, the Department will:			
a). Absorb the program cost without reducing other services	Yes		No X
b). Identify other revenue sources	Yes	X	No
Describe			
c). Eliminate or reduce, as appropriate, positions/program costs funded by this grant.	Yes	X	No

Impact of additional personnel on existing space: None -

Other requirements not mentioned above: None

Department Head Signature



Date 6/1/07

**Los Angeles County Chief Administrative Office  
Grant Management Statement for Grants Exceeding \$100,000**

Department: Health Services -

Grant Project Title and Description -Open Satellite Nursing Campus of the LAC+USC Nursing Program

at Olive View - UCLA Medical Center

Grant will provide funds to hire staff to develop and manage the program, develop the curriculum, purchase necessary books and supplies, and for the recruitment of students.

Funding Agency	Program (Fed. Grant #/State Bill or Code #)	Grant Acceptance Deadline
L.A. Care Health	Community Health Investment Fund Agreement	ASAP

Total Amount of Grant	\$3,000,000	County Match Requirements	N/A
Grant Period: 3 years	Begin January 1, 2007	End Date:	December 31, 2009
Number of Personnel Hired -Grant	10	Full 10	Part Time

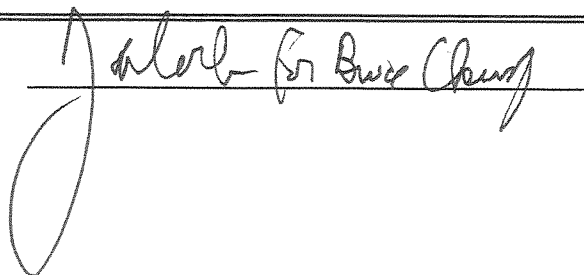
**Obligations Imposed on the County When the Grant Expires**

Will all personnel hired for this program be informed this is a grant funded program?	Yes	X	No	_____
Will all personnel hired for this program be placed on temporary ("N") items?		X	No	_____
Is the County obligated to continue this program after the grant expires	Yes	_____	No	X
If the County is not obligated to continue this program after the grant expires, the Department will:				
a). Absorb the program cost without reducing other services	Yes	_____	No	X
b). Identify other revenue sources	Yes	X	No	_____
Describe				
c). Eliminate or reduce, as appropriate, positions/program costs funded by this grant.	Yes	X	No	_____

Impact of additional personnel on existing space: None -

Other requirements not mentioned above:  
None

Department Head Signature



Date 6/1/09

**Los Angeles County Chief Administrative Office  
Grant Management Statement for Grants Exceeding \$100,000**

Department: Health Services -

Grant Project Title and Description - LAC+USC Program Management Office/Continuous Performance

Improvement in the Inpatient and Outpatient Services.  
Grant will provide immediate assistance with transition planning and help DHS plan for continuation of inpatient and outpatient services in the new smaller facility.

Funding Agency	Program (Fed. Grant #/State Bill or Code #)	Grant Acceptance Deadline
L.A. Care Health	Community Health Investment Fund Agreement	ASAP

Total Amount of Grant	\$500,000	County Match Requirements	N/A
Grant Period: 2 years	Begin January 1, 2007	End Date:	December 31, 2008
Number of Personnel Hired -Grant	3	Full 3	Part Time

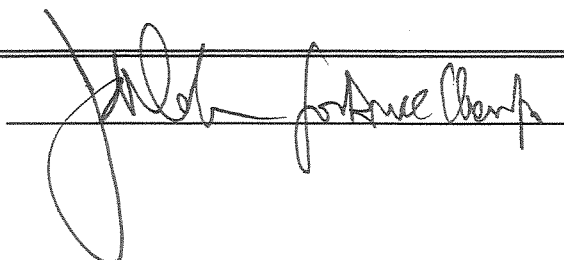
**Obligations Imposed on the County When the Grant Expires**

Will all personnel hired for this program be informed this is a grant funded program?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Will all personnel hired for this program be placed on temporary ("N") items?		<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Is the County obligated to continue this program after the grant expires	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
If the County is not obligated to continue this program after the grant expires, the Department will:				
a). Absorb the program cost without reducing other services	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
b). Identify other revenue sources	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Describe				
c). Eliminate or reduce, as appropriate, positions/program costs funded by this grant.	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>

Impact of additional personnel on existing space: None -

Other requirements not mentioned above:  
None

Department Head Signature



Date

6/1/07.



**L.A. Care Health Plan  
Community Health Investment Fund  
Agreement**

The Board of Governors of L.A. Care Health Plan ("L.A. Care") has approved five (5) grants to be awarded to the Los Angeles County Department of Health Services (Grantee) in the total amount of **\$5,548,890**. These grants are made in accordance with the following terms and conditions. The terms of each of the grants vary according to programs to be funded. The purpose of each grant-funded program/project is set forth in Section I, below.

**A. Purpose of the Grants**

L.A. Care is making grant monies available in order to further its mission as a community accountable health plan serving vulnerable and underserved populations in L.A. County. As one component of this mission, the Board of Governors established the Community Health Investment Fund to provide funds to improve community health and reduce health disparities by addressing key health conditions. L. A. Care Health Plan, in an effort to be responsive to various needs indicated by Los Angeles County Department of Health Services, is providing funding in support of five programs to improve access to care and efficiency, as described below.

**1. Endoscopy Patient Access Improvement Program**

L.A. Care is providing one-year funding, commencing January 01, 2007 and ending December 31, 2007, in the amount of **\$499,161** to support the Endoscopy Patient Access Improvement Program. This grant will provide funds for capital construction and to purchase medical equipment. The funding will increase endoscopic capacity with the renovation and construction of new endoscopy suites, installation and utilization of state-of-the-art networked endoscopy equipment, and provide a team of trained medical professionals from LAC + USC Healthcare Network and USC School of Medicine to operate the suites.

The objectives of the program are as follows:

- Expand access by an additional 4,300 endoscopy procedures within the LAC + USC Healthcare Network.
- Reduce waiting time for gastroscopy and colonoscopy diagnostic and interventional care for those patients with demonstrated clinical need for a procedure.
- Provide earlier detection of potentially fatal pre-cancerous or cancerous polyps and related conditions.

**a. Conditions and Terms of the Grant**

Grantee shall forward a mid-year within thirty days of June 30, 2007 and a final report will be due within forty-five (45) days of the Grant period ending December 31, 2007. These reports must indicate how the provided funding was expended and detail the impact/success of the funded activities on the achievement of the above stated objectives. Failure to submit reports may disqualify the Grantee for future grants from L. A. Care Health Plan.

**b. Disbursement of Grant Funds**

The grant award will be disbursed in one payment and L.A. Care will make the payment of Grant funds within fifteen (15) days of receipt of two (2) original copies of this Agreement signed by an authorized officer of Grantee

**c. Acknowledgement and Communication**

In all written materials for public distribution prepared in accordance with project activities funded by this Grant, the grantee shall include the following statement: "This program (or project) made possible through generous funding by L.A. Care Health Plan." Additionally, specific recognition should be as indicated below:

- Recognition plaque in patient waiting room
- L. A. Care logo and funding statement prominently displayed on patient information regarding procedures
- L. A. Care logo and funding statement prominently displayed in all internal announcements and provider information
- Other appropriate recognition activities will be developed in collaboration with L. A. Care's Marketing and Communication staff.

**2. Optometry Patient Access Enhancement Project.**

L.A. Care is providing one-year funding in the amount of **\$199,729** commencing January 1, 2007 and ending December 31, 2007 to support the Optometry Patient Access Enhancement Project. This grant will provide funds for an optometry professor, medical supplies, and medical equipment. The grant will increase capacity by assigning two existing ambulatory suites for optometry, fund installation of new state-of-the-art optometry equipment, and -- through a partnership with the Southern California College of Optometry -- provide a team of an optometry professor and two to three students to see patients.

The objectives of the program are as follows:

- Increase access to optometry diagnostic and interventional care, with a doubling in the network capacity for initial optometric screening. An estimated 4,500 additional optometry screenings will be performed annually.
- Reduced waiting time for optometry diagnostic and interventional care.
- Earlier detection of unrecognized and untreated retinal degradation from diabetes and/or other progressive and malignant ocular diseases.

**a. Conditions and Terms of the Grant**

Grantee shall forward a mid-year within thirty days of June 30, 2007 and a final report will be due within forty-five (45) days of the Grant period ending December 31, 2007. These reports must indicate how the provided funding was expended and detail the impact/success of the funded activities on the achievement of the above stated objectives. Failure to submit reports may disqualify the Grantee for future grants from L. A. Care Health Plan.



**b. Disbursement of Grant Funds**

The grant award will be disbursed in one payment and L.A. Care will make the payment of Grant funds within fifteen (15) days of receipt of two (2) original copies of this Agreement signed by an authorized officer of Grantee.

**c. Acknowledgement and Communication**

In all written materials for public distribution prepared in accordance with project activities funded by this Grant, the grantee shall include the following statement: "This program (or project) made possible through generous funding by L.A. Care Health Plan." Additionally, specific recognition should be as indicated below:

- Recognition plaque in patient waiting room
- L. A. Care logo and funding statement on all patient information
- Prominent display of L. A. Care marketing material in waiting room and/or lobby
- Prominent participation in any public activities related to the opening of the optometry suites, includes speaker participation, banner display and participation in all press opportunities.
- Other appropriate recognition activities to be developed in collaboration with L.A. Care's Marketing and Communication staff.

**3. Harbor-UCLA Ambulatory Care Clinic Redesign Project**

L.A. Care is providing one-year funding of **\$850,000** commencing January 1, 2007 and ending December 31, 2007 to support the Harbor-UCLA Ambulatory Care Clinic Redesign project. This grant will provide funds to hire consultants to identify critical fixes, and variables contributing to inefficiencies in each clinic's operation and eliminate these inefficiencies. This will be done through in-depth analysis of clinic process flows and streamlining/strengthening data collection mechanisms in the Emergency Department and Specialty Clinics. The redesign includes relocation of some clinics to comprehensive health centers.

The objectives of the program are as follows:

- Improved visit cycle time (amount of time patient spends in clinic from arrival to departure) and increase physician productivity.
- Decreased appointment backlogs for specialty clinics.
- Decreased waiting time in the Emergency Room.
- Other appropriate recognition activities to be developed in collaboration with L.A. Care's Marketing and Communication staff.

**a. Conditions and Terms of the Grant**

Grantee shall forward a mid-year within thirty days of June 30, 2007 and a final report will be due within forty-five (45) days of the Grant period ending December 31, 2007.

**b. Disbursement of Grant Funds**

The grant award will be disbursed in one payment and L.A. Care will make the payment of Grant funds within fifteen (15) days of receipt of two (2) original copies of this Agreement signed by an authorized officer of Grantee

### **c. Acknowledgement and Communication**

In all written materials for public distribution prepared in accordance with project activities funded by this Grant, the grantee shall include the following statement: "This program (or project) made possible through generous funding by L.A. Care Health Plan." Additionally, specific recognition should be as indicated below:

- L. A. Care logo and funding statement on all public and internal information during course of the project
- Recognition plaque in waiting room
- Prominent display of L. A. Care marketing material in waiting room or relevant patient gathering area.
- Other appropriate recognition activities to be developed in collaboration with L.A. Care's Marketing and Communication staff.

### **4. Interpreter Call Center Pilot Program at Rancho Los Amigos National Rehabilitation Center**

L.A. Care is providing \$1,000,000 over a two-year period, commencing January 1, 2007 and ending December 31, 2008 to support the Interpreter Call Center Pilot Program at Rancho Los Amigos National Rehabilitation Center and to expand during year two to other hospitals in the LAC-DHS Network. The first year of the grant will provide funds of \$250,000 for the following: hire a trained health care interpreter; hire a consultant; perform an evaluation/survey; and to purchase telephone and video conferencing equipment and software. The funding will accomplish the following: develop and implement a new technological interpreter system that leverages the utilization of in-house interpreters as well as accessing interpreters through the HCIN network; Increase awareness and usage of qualified health care interpreters by DHS health care workforce as a result of the implementation of new interpreter system; Increase access to interpreter services. The second year of the grant will provide funding of \$750,000 to duplicate this program at other hospitals in the LAC-DHS network if the Rancho pilot is successful.

The overall objectives of the program are as follows:

- Improve Language Access to Health Care Safety Net
- Provide Culturally Competent Care
- Elimination of Health Disparities among Immigrant populations
- Quality Improvement in access to Interpreter services

#### **a. Conditions and Terms of the Grant**

Grantee shall forward mid-year reports within thirty days of June 30, 2007, January 1, 2008, June 30, 2008 and a final report will be due within forty-five (45) days of the Grant period ending December 31, 2008. These reports must indicate how the provided funding was expended and detail the impact/success of the funded activities on achievement of the above stated objectives. Failure to submit reports may disqualify the Grantee for future grants from L. A. Care Health Plan.

#### **b. Disbursement of Grant Funds**

The grant award will be disbursed in two payments and L.A. Care will make the first payment of Grant funds within fifteen (15) days of receipt of two (2) original copies of this Agreement signed by an authorized officer of Grantee.

**c. Acknowledgement and Communication**

In all written materials for public distribution prepared in accordance with project activities funded by this Grant, the grantee shall include the following statement: "This program (or project) made possible through generous funding by L.A. Care Health Plan." Additionally, specific recognition should be as indicated below:

- L. A. Care logo and funding statement prominently displayed in all literature
- If information kits about this program are developed for providers, patients, or the press, then L. A. Care materials (such as our all products brochure) should be included
- Prominent display of L. A. Care marketing materials in waiting room
- Other appropriate recognition activities to be developed in collaboration with L.A. Care's Marketing and Communication staff.

**5. Open Satellite Nursing Campus of the LAC Nursing Program at Olive View Medical Center**

L.A. Care is providing **\$3,000,000**, for a three-year period commencing January 1, 2007 and ending December 31, 2009, to support the development of an open satellite nursing campus of the LAC Nursing Program at Olive View Medical Center. This grant will provide funds to hire staff to develop and manage the program, develop the curriculum, purchase necessary books and supplies, and for the recruitment of students. The first class of 40 students will begin in September 2007 and at least 40 new students will begin the program in September 2008 and September 2009. The program will serve as an important recruitment resource to introduce and bring new nursing personnel into the County system, which will support efforts to meet patient care needs, address attrition associated with the aging of the existing nursing staffing, and comply with state-mandated nurse staffing ratios.

The objectives of the program are as follows:

- Reduce the waiting list of students from the San Fernando, Santa Clarita, and Antelope Valleys.
- Increase the number of nursing graduates to fill vacancies at County facilities and the private sector.

**a. Conditions and Terms of the Grant**

Grantee shall forward a mid-year report within thirty days of June 30, 2007, and thereafter submit reports every six (6) months during the grant cycle as follows: December 31, 2007; June 29, 2008; December 31, 2008; June 29, 2009; and final report will be due within forty-five (45) days of the Grant period ending December 31, 2009. These reports must indicate how the provided funding was expended and detail the impact/success of the funded activities on achievement of the above stated objectives. Failure to submit reports may disqualify the Grantee for future grants from L. A. Care Health Plan.

**b. Disbursement of Grant Funds**

The grant award will be disbursed in three payments and L.A. Care will make the first payment of Grant funds within fifteen (15) days of receipt of two (2) original copies of this Agreement signed by an authorized officer of Grantee. Payments in 2008 and 2009 will be made following the receipt and review of the required reports described in subparagraph "a," above.

### **c. Acknowledgement and Communication**

In all written materials for public distribution prepared in accordance with project activities funded by this Grant, the grantee shall include the following statement: "This program (or project) made possible through generous funding by L.A. Care Health Plan." Additionally, specific recognition should be as indicated below:

- Nursing program named after L. A. Care Health Plan
- L. A. Care logo and funding statement prominently displayed in all student recruitment materials
- L. A. Care participation in all press materials; speaker slot at press conference
- L. A. Care banner display at all recruitment and community events conducted by the nursing program
- Recognition plaque prominently displayed in a main central gathering place on campus
- L. A. Care featured speaker at all graduating ceremonies; presentation of a student award TBD
- Other appropriate recognition activities to be developed in collaboration with L. A. Care's Marketing and Communication staff.

### **B. General Conditions of Grants**

As a condition of payment, Grantee asserts that it is 1) a licensed free or community clinic, a Federally Qualified Health Center, public agency, or an entity covered under Section 501 (c) (3) of the Internal Revenue Code; and 2) located in and primarily serving people in Los Angeles County.

L.A. Care shall receive these signed Agreements on or before February 28, 2007. One original executed copy will be sent to the Grantee by L.A. Care.

It is understood that L. A. Care has no obligation to provide additional support to Grantee for this or any other purpose.

Expenditure of Grant funds must be consistent with the approved Grant Budgets, attached as Exhibit A. Revisions of the Grant Budgets must be requested in writing when changes, in any line item, are projected to be above 10 percent of the approved budget. L. A. Care will not make any disbursement of the Grant unless Grantee is in compliance with all of the terms and conditions of this Agreement applicable to the Grant, and the disbursement of the Grant 1) will not violate any provision of law, regulation, or administrative ruling to which L. A. Care is subject, and 2) will not subject L. A. Care to any tax, penalty or fine.

Reports must indicate how the provided funding was expended and detail the impact/success of the funded activities on achievement of the above stated objectives. Failure to submit reports may disqualify the Grantee for future grants from L. A. Care Health Plan.

### **C. Default, Termination, Repayment**

L.A. Care will not be obligated to disburse any Grant funds, if, at the time of the disbursement, Grantee is in default under the terms of any L. A. Care funding for this project. Any use by the grantee proceeds for any purpose other than those specified will terminate L. A. Care's obligation to make further payments under the Grant. L. A. Care, at its sole discretion, may terminate the Grant at any time, if 1) The Grantee ceases to be exempt from federal income tax under section 501 (c) 3 of the Internal Revenue Code, or 2) in L. A. Care's judgment, the Grantee becomes unable to carry out

the purposes of the Grant or fails to comply with the conditions of the Grant. If the Grant is terminated prior to the end of the Grant year, the Grantee shall, upon request by L. A. Care, provide to L. A. Care a full accounting of the receipt and disbursement of funds and expenditures incurred under the Grant as of the date of termination.

#### **D. Indemnification**

Grantee agrees to indemnify and hold L.A. Care harmless from and against all loss, damage, or claims arising as a result of Grantee undertaking Grant activities pursuant to this Agreement including any loss due solely to the acts or omissions of Grantee in the performance of this Agreement.

#### **E. Monitoring**

L.A. Care reserves the right to monitor and conduct an evaluation of the project operations funded by the Grant. This monitoring may include a site visit by L. A. Care personnel at a reasonable time to review the progress and to review pertinent records and/or subcontracts and other material related to Grant activities. L.A. Care reserves the right to audit all financial records pertaining to Grant activities.

#### **F. Copyright Ownership**

All copyright interests in material produced as a result of this Grant are owned by the Grantee. Grantee hereby gives to L. A. Care a nonexclusive, irrevocable, perpetual, royalty-free license to reproduce, publish, copy or otherwise use any and all such materials.

#### **G. No Right of Assignment or Delegation**

Grantee may not assign or otherwise transfer its rights or delegate any of its obligations under this Grant letter, with the exception of any needed subcontractors, which shall agree to be bound by all terms and conditions of the Grant.

#### **H. Validity; Amendment**

If any term or part of any term or condition of this Agreement is determined to be invalid it shall not affect the validity of the other terms and conditions. This Agreement can be modified by an amendment authorized by representative of L.A Care and Grantee.

#### **I. Authorized Signature Required**

If this Agreement correctly sets forth Grantees' understanding of the terms and conditions of the Grant; please indicate acceptance by having an authorized individual sign and date, two original copies, in the spaces provided below and return to:

Elaine Batchlor, MD, MPH  
Chief Medical Officer  
L.A. Care Health Plan  
555 W. Fifth Street  
Los Angeles, CA 90013  
(213) 694-1250 Ext. 4191

**Terms of the Grant accepted and agreed to:**

**The Local Initiative Health Authority  
of Los Angeles County d.b.a.  
L.A. Care Health Plan ("L. A. Care")**

**By: \_\_\_\_\_  
Howard A. Kahn  
Chief Executive Officer**

**Date: February \_\_\_\_\_, 2007**

**Los Angeles County Department of  
Health Services**

**By: \_\_\_\_\_  
John Cochran  
Chief Deputy Director**

**Date: February \_\_\_\_\_, 2007**

**T.I.N.: \_\_\_\_\_**

**L. A. Care Health Plan  
Community Health Investment Fund  
Agreement**

A grant has been approved in the amount of \$500,000 to The Los Angeles County Department of Health Services to support the Los Angeles County USC Medical Center (Grantee) for a two-year period commencing January 1, 2007 through December 31, 2008 for the purposes set forth in Section I. This grant is made in accordance with the following terms and conditions.

**I. Purpose of the Grant**

L. A. Care Health Plan (L. A. Care) is making grant monies available in order to further its mission as a community accountable health plan serving vulnerable and underserved populations in L.A. County. As one component of this mission, the Board of Governors established the Community Health Investment Fund to provide funds to improve community health and reduce health disparities by addressing key health conditions. LAC+USC Medical Center is one of the largest public hospitals in the nation and operates one of the nation's busiest emergency departments. LAC+USC Healthcare Network is preparing to move into a replacement hospital. The new medical center is the largest building project ever undertaken by the County of Los Angeles and has a late 2007 target for completion. The new hospital will be a state-of-the-art facility and include features such as a fully robotic laboratory and pharmacy system, a computerized nurse call system and a closed circuit television system for security. With the replacement hospital nearing completion, preparations for the programmatic and physical move are well underway. The recommended funding will provide immediate assistance with transition planning and help DHS plan for continuation of inpatient and outpatient services in the new smaller facility.

**II. Conditions and Terms of the Grant**

As a condition of payment, Grantee asserts that it is 1) a licensed free or community clinic, a Federally Qualified Health Center, public agency, or an entity covered under Section 501 (c) (3) of the Internal Revenue Code; and 2) located in and primarily serving people in Los Angeles County.

Grantee shall forward bi-annual reports every 6 (six) months during the grant cycle as follows: June 29, 2007, December 31, 2007, June 29, 2008, and a final report will be due within forty-five (45) days of the Grant period ending December 31, 2008. These reports must indicate how the provided funding was expended and detail the impact/success of the funded activities. Failure to submit reports may disqualify the Grantee for future grants from L. A. Care Health Plan.

**III. Disbursement of Grant Funds**

The grant award will be disbursed in one payment and L.A. Care will make the payment of Grant funds within fifteen (15) days of receipt of:

- Two (2) original copies of this Agreement signed by an authorized officer of Grantee
- One copy of Grantee's W-9 form.

L. A. Care shall receive these signed Agreements on or before January 31, 2007. One original executed copy will be sent to the Grantee.

It is understood that L. A. Care has no obligation to provide additional support to Grantee for this or any other purpose.

Notwithstanding the above stated provisions in Section III, L. A. Care will not make any disbursement of the Grant unless Grantee is in compliance with all of the terms and conditions of this Agreement applicable to the Grant, and the disbursement of the Grant 1) will not violate any provision of law, regulation, or administrative ruling to which L. A. Care is subject, and 2) will not subject L. A. Care to any tax, penalty or fine.

#### **IV. Default, Termination, Repayment**

L. A. Care will not be obligated to disburse any Grant funds, if, at the time of the disbursement, Grantee is in default under the terms of any L. A. Care funding for this project. Any use by the grantee proceeds for any purpose other than those specified will terminate L. A. Care's obligation to make further payments under the Grant. L. A. Care, at its sole discretion, may terminate the Grant at any time, if 1) The Grantee ceases to be exempt from federal income tax under section 501 (c) 3 of the Internal Revenue Code, or 2) in L. A. Care's judgment, the Grantee becomes unable to carry out the purposes of the Grant or fails to comply with the conditions of the Grant. If the Grant is terminated prior to the end of the Grant year, the Grantee shall, upon request by L. A. Care, provide to L. A. Care a full accounting of the receipt and disbursement of funds and expenditures incurred under the Grant as of the date of termination.

#### **V. Indemnification**

Grantee agrees to indemnify and hold L.A. Care harmless from and against all loss, damage, or claims arising as a result of Grantee undertaking Grant activities pursuant to this Agreement including any loss due solely to the acts or omissions of Grantee in the performance of this Agreement.

#### **VI. Monitoring**

L. A. Care reserves the right to monitor and conduct an evaluation of the project operations funded by the Grant. This monitoring may include a site visit by L. A. Care personnel at a reasonable time to review the progress and to review pertinent records and/or subcontracts and other material related to Grant activities. L.A. Care reserves the right to audit all financial records pertaining to Grant activities.

#### **VII. Copyright Ownership**

All copyright interests in material produced as a result of this Grant are owned by the Grantee. Grantee hereby gives to L. A. Care a nonexclusive, irrevocable, perpetual, royalty-free license to reproduce, publish, copy or otherwise use any and all such materials.

#### **VIII. No Right of Assignment or Delegation**

Grantee may not assign or otherwise transfer its rights or delegate any of its obligations under this Grant letter, with the exception of any needed subcontractors, which shall agree to be bound by all terms and conditions of the Grant.

#### **IX. Acknowledgement and Communication**

In all written materials for public distribution prepared in accordance with project activities funded by this Grant, the grantee shall include the following statement: "This program (or project) made



possible through generous funding by L.A. Care Health Plan." Additionally, specific recognition should be as indicated below:

- Recognition plaque in location TBD
- Prominent participation in all public activities relating to the new facilities (press conferences, ribbon cutting, dedication, etc.)
- Prominent mention in all press releases and announcements
- Verbal recognition and thanks at all public activities for year one
- Banner display at all public activities; prominent booth placement, if warranted

Other appropriate recognition activities will be developed in collaboration with L. A. Care's Marketing and Communication staff.

#### X. Validity; Amendment

If any term or part of any term or condition of this Agreement is determined to be invalid it shall not affect the validity of the other terms and conditions. This Agreement can be modified by an amendment authorized by representative of L. A. Care and Grantee.

#### XI. Authorized Signature Required

If this Agreement correctly sets forth Grantee's understanding of the terms and conditions of the Grant; please indicate acceptance by having an authorized individual sign and date, two original copies, in the spaces provided below and return to:

Elaine Batchlor, MD  
Chief Medical Officer  
L. A. Care Health Plan  
555 W. Fifth Street  
Los Angeles, CA 90013  
Tel: 213.694.1250 Ext. 4191


#### Terms of the Grant accepted and agreed to:

The Local Initiative Health Authority  
of Los Angeles County d.b.a.  
L. A. Care Health Plan ("L. A. Care")

By:   
Name: Howard A. Kahn  
Title: Chief Executive Officer

Date: January 2, 2007

The Los Angeles County Department of  
Health Services

By:   
Name: Bruce Chernof, MD  
Title: Director & Chief Medical  
Officer

MAR 02 2007  
Date: January \_\_\_\_\_, 2007

T.I.N./ SSN#: 95-6000927 W